

#### **BOARD OF DIRECTORS**

#### **METROPOLITAN ATLANTA RAPID TRANSIT AUTHORITY**

#### **BOARD WORK SESSION**

#### THURSDAY, SEPTEMBER 14, 2023

#### ATLANTA, GEORGIA

#### **MEETING MINUTES**

#### 1. CALL TO ORDER AND ROLL CALL

Chair Thomas Worthy called the meeting to order at 12:04 P.M.

Board Members Al Pond

<u>Present:</u> Stacy Blakley

Jim Durrett
William Floyd
Roderick Frierson
Russell McMurry<sup>1</sup>

Rita Scott Thomas Worthy Jennifer Ide Sagirah Jones

**Board Members** Freda Hardage Kathryn Powers

Kathryn Powers
Valencia Williamson
Jacob Tzegaegbe
Jannine Miller

<u>Staff Members Present:</u> Collie Greenwood

Melissa Mullinax Ralph McKinney Raj Srinath Rhonda Allen Peter Andrews George Wright Carrie Rocha

<sup>&</sup>lt;sup>1</sup> Russell McMurry is the Commissioner of the Georgia Department of Transportation (GDOT). Per the MARTA Act, he is a non-voting member of the Board of Directors.

Also in Attendance: Justice Leah Ward Sears

Jonathan Hunt
Paula Nash
Kenya Hammond
Tyrene Huff
Duane Pritchett

#### 2. CHAIR'S REPORT

#### Approval of the August 10, 2023, Work Session Meeting Minutes

Approval of the August 10, 2023, Work Session Meeting Minutes. On a motion by Board Member Durrett, seconded by Board Member Worthy, the motion passed by a vote of 8 to 0 with 1 member abstaining and 9 members present.

#### **Update on Rail Reefing Project**

#### 3. GM/CEO REPORT

#### New Rail Car Update

Connie Krisak, Sr. Director Vehicle Procurement, briefed the Board on the progress of the CQ400 rail cars.

#### **More MARTA Atlanta Audit Update**

**C-Team Changes** 

**Service Improvement Update** 

#### 4. EXECUTIVE SESSION

Real Estate

**Litigation** 

**Personnel** 

#### 5. OTHER MATTERS

None

#### 6. ADJOURNMENT

The Work Session adjourned at 1:23 P.M.

Respectfully submitted,

Tyrene L. Huff

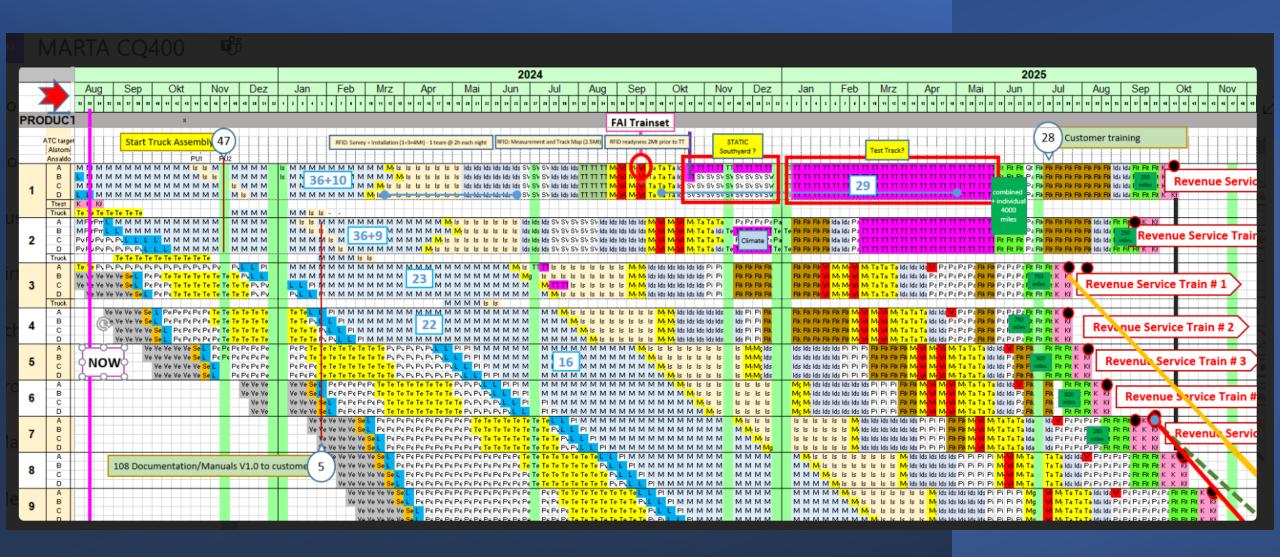
Tyrene L. Huff

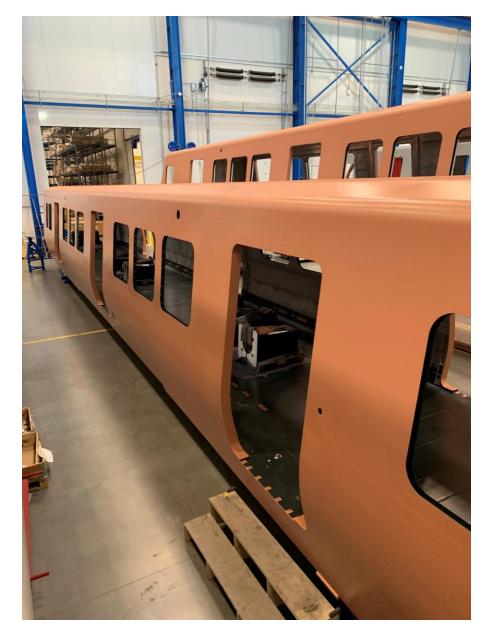
Assistant Secretary to the Board

YouTube link: https://youtube.com/live/j1T7GR0PHlo?feature=share















# Thank you!



The City of Atlanta Department of Finance, pursuant to Atlanta City Council Resolution 23-R-3320 which was adopted on March 20, 2023, and approved by Mayor Andre Dickens on March 21, 2023, shall be performing an **operational audit** of the More MARTA program. This operational audit of **More MARTA finance operations** intends to validate the program's accountability to stakeholders and the public, verify the financial reporting compliance, and support program evaluation moving forward.

- City of Atlanta engaged Mauldin & Jenkins
- Audit fully funded by the City
- Audited timeframe is "inception through June 30, 2023"
- Fiscal Activity
- Program Activity



#### **Documents Requested**

# **Program Information and Organization**

- 1. List of MARTA personnel involved in More MARTA planning, oversight, and operations
- 2. Current MARTA organizational charts relevant to personnel on list referenced above
- 3. Bylaws/directive and membership for the following groups as they relate to More MARTA:
  - > Program Governance Committee, Project Management Team, Project Technical Committee
  - > Joint Prioritization Leadership Group, Stakeholder Advisory Committee, Technical Advisory Committee
- 4. All current & former intergovernmental agreements between MARTA and City of Atlanta related to More MARTA program
- 5. All current & former agreements between MARTA and other stakeholder organizations relating to More MARTA program
- 6. 2016 Comprehensive Operations Analysis ("COA") for transit service, as well as any updated versions
- 7. All current and former More MARTA implementation plans
- 8. All current and former More MARTA project sequencing plans
- List of all projects considered for More MARTA project list & criteria for determining final project list (including scoring, grading, etc.)



# **Documents Requested**

#### **Financial Information**

- 1. MARTA Annual Comprehensive Financial Reports FY17-FY23
- 2. MARTA Chart of Accounts and other account structure references
- 3. MARTA budget documents (capital and operating) FY17-FY23, including specific More MARTA budget documents
- 4. MARTA expenditures (capital and operating) FY17-FY23, including both 1 cent and More MARTA-specific expenditures
- 5. MARTA revenues FY17-FY23, by revenue source
- 6. MARTA revenue projections FY17-FY23, by revenue source
- 7. List of all funding sources other than More MARTA ½ cent sales tax used for More MARTA projects and Atlanta Streetcar



# **Documents Requested**

# **Transparency and Reporting**

- 1. List of reporting requirements related to the More MARTA program, including financial reporting, performance reporting, etc.
- 2. Quarterly More MARTA reports presented to Atlanta City Council for duration of More MARTA program
- 3. Public financial reports prepared by MARTA related to the More MARTA program
- 4. Financial reports delivered to the City of Atlanta and/or other stakeholders related to the More MARTA program
- 5. Presentations made to City of Atlanta, the public, and/or other stakeholders related to the More MARTA program
- 6. Formal communications between MARTA staff and counterparts at City of Atlanta or other stakeholders related to the More MARTA program including communication showing presentation, discussion, and/or approval of projects
- 7. Presentations and reports delivered to PGC, PMT, PTC, JPLG, SAC, TAC, & other advisory groups
- 8. Meeting notes from meetings of PGC, PMT, PTC, JPLG, SAC, TAC, and other advisory groups
- 9. Internal reporting or dashboards showing service levels, KPIs, and/or financial positions
- 10. Communications, outreach, and or/marketing plans for More MARTA program and/or individual More MARTA-funded projects



#### **Documents Requested**

#### **Bus Operations**

- 1. Daily bus service level data 2013-2023, including but not limited to:
  - a. Vehicles in service
  - b. Routes in service
  - c. Ridership (by route)
  - d. Fare collections (by route)
  - e. Percentage of on-time departures (departures made 0-5 minutes after scheduled departure time, by route)
  - f. Vehicles not in service due to maintenance
  - g. Vehicles not in service due to staffing shortages
  - h. Number of cancelled trips and/or stops (by route)
  - i. Total bus service hours (by route)
  - j. Service times (by route)
- 2. NextGen Bus bus network redesign project redesign planning documents
- 3. Quarterly bus fleet inventories 2017-2023



# **Documents Requested**

# **Capital Project Planning**

- 1. Current and former project-based agreements ("PBAs") for each More MARTA project
- 2. Contracts with third-party vendors related to planning and design of More MARTA projects
- 3. Financial plan and capital plan for each More MARTA project
- 4. For More MARTA projects that are not fully contained within the City of Atlanta's borders:
  - a. Agreements between MARTA, City of Atlanta, other jurisdictions, and other stakeholders regarding project funding
  - b. Financial plans showing the distribution of costs between different MARTA revenue sources
- 5. List of capital assets purchased with More MARTA program funds



# **Documents Requested**

#### **ADDENDUM 1: PUBLIC INFORMATION**

- 1. MARTA Rapid Transit Contract and Assistance Agreement ("RTCAA", foundational IGA between MARTA, CoA, Fulton, Gwinnett, and Clayton), as amended
- 2. MARTA Bylaws
- 3. MARTA Act (State law that establishes/governs MARTA), as amended
- 4. One Atlanta Transportation Strategic Plan (2019)
- 5. More MARTA Atlanta Technical Summary



# Rail Service Improvement





Powered by Midtown Alliance



# Increased MARTA Frequency Strengthens Transit Appeal for Midtown Commuters

Weekday rail service is now every 12 minutes during peak periods vs. every 15 minutes

# Midtown Commuter Leah Thomas Chooses MARTA as Her Go-To Option

We spoke with Midtown commuter Leah Thomas about the new service tweaks and her MARTA experience. When it comes to taking the train, Leah is a seasoned veteran. She has been riding MARTA for occasional trips down to Atlanta's Hartsfield-Jackson International Airport since the mid-1990s. And she has been riding the train regularly to her job at ATT for more than a decade.

